



Hope for the future, power in the present.

2010

Reshaping our Course



ANNUAL REPORT



BOARD OF CHILD CARE
of The United Methodist Church, Inc.

Who We Are

The Board of Child Care is a nonprofit human services organization serving more than 2,000 children and their families each year throughout Maryland, West Virginia and the District of Columbia. Founded in 1874, the agency's programs encompass a continuum of care including:

- Residential care
- Foster care
- Therapeutic group homes
- An independent living program
- Special education
- Day care and early education
- Therapeutic counseling for children and families
- Adoption
- Car Loans

Our Mission

The Board of Child Care's mission as an outreach ministry of The United Methodist Church is to serve children and families who require physical, emotional, behavioral and social support. Through residential and community-based services, the agency will endeavor to provide a safe, healthy, and caring environment that seeks to sustain children and families by fostering self-esteem, respect for the community, a sense of purpose, and life skills needed to achieve their highest potential.



Our Vision

To be a community of hope: providing an opportunity to heal, and a safe and caring environment for children, youth and families.

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Reshaping our Course

In 2007, Maryland's Department of Human Resources created the "Place Matters" initiative to focus on the advantages of keeping more children in family and community settings. This welcome change mandated a realignment of our core services as we reassessed our residential programs in the light of the new requirements to keep as many children and youth in a real home environment, preferably with a family member, or in a community-based program. The new emphasis reached beyond their basic needs, such as food, shelter and clothing, and stressed the need to provide strong clinical and behavioral support. Many of the children coming into this program would be older, and many would require a special emphasis on learning life skills that would better prepare them for a successful independent future as productive members of their communities.

To ensure compliance with the newer standards, the DHR issued a request for proposals seeking competitive bids to determine which of the available service providers would render the highest levels of care to address a full range of needs for the children and youths requiring assistance. During 2010, the Board of Child Care developed a comprehensive proposal in response to the DHR request, detailing our plans to provide high intensity group home and therapeutic beds to meet the new needs, and we are happy to report that we were awarded a contract to provide these services in Baltimore City and in Anne Arundel, Baltimore, Montgomery and Washington counties and in Southern Maryland.

In practical terms, this requirement will mean that we must ensure that our residents' stay will make best use of whatever family may be available to aid in the treatment process. For those residents without active family support, we must assure that by age twenty-one, every resident will have developed the self-esteem, sense



of purpose and the necessary life skills to move forward and achieve their highest potential in society. To meet these needs, our staff will need to be more highly trained. We must continue to stress skills with a greater emphasis on efficiency, effectiveness and engagement. Our residents will stay with us for shorter periods, and therefore must receive more immediate and intensive services to address what may be an even greater complex of needs, including developmental delays and significant behavioral and mental health issues. We must vigorously pursue our mission to instill hope for recovery and stabilization in our youth, but on what will probably be a compressed time scale.

The Board of Child Care has a record of embracing change, of responding to new initiatives and of meeting the needs of our children and their families who require physical, emotional, behavioral and social support. We are proud of what we have accomplished in Maryland, the District of Columbia, and in West Virginia. As we expand our reach on the Eastern Shore with the development of the newly acquired Alternatives for Youth and Families, a new residential campus that is scheduled to open in September, 2011, we eagerly underscore our mission to provide the best opportunities we can to those most in need of our assistance.

On the pages that follow, we are delighted to share with you some details of our programs, and thereby lay out for you the course on which we are embarked. We take great pride in the work we are doing, and even greater pride in the men and women of the Board who give so much of themselves in meeting the demands of our mission.

Thomas L. Curcio
President and CEO

Julie Wernz
*Chair
Board of Directors*



Hope for the future, power in the present.

Aiming High

The Board of Child Care is an agency constantly in motion. At any given time of the day, 365 days a year, at least one of our programs is open and providing services to a child or family to propel them forward in life. This has been our story for the past 137 years and 2010 proved no different as children and families continued to seek out and benefit from our services.

In this report, we share with you just how many children and families we served in fiscal year 2010 and how we served them. For the number of children we served, the totals reach into the hundreds, and for the number of days of care provided the totals reach into the thousands. Our statistics also speak to the high percentage of positive outcomes experienced by our service population.

As a business, BCC, right alongside our children and youth, is always reshaping our course. To survive and succeed, we've had to evolve simultaneously as the child welfare field has evolved to meet the ever-changing dynamics of community and society.

In 2010, for example, we took two giant steps into areas of Maryland where we had never before provided direct services. Now on the Eastern Shore—where we broke ground on a new group home for boys—and in Southern Maryland—where we acquired a smaller agency named Alternatives for Youth and Families—

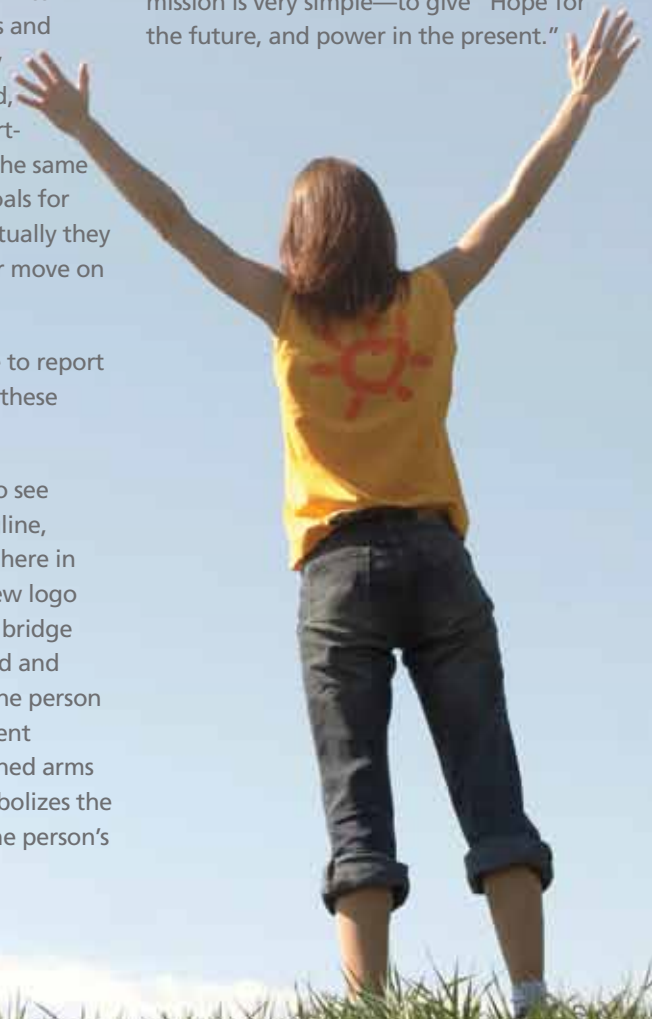
we're expanding our services for children and families so that they can have the same opportunities for quality care as families living in more urban areas, but without having to leave their communities.

Within our Baltimore campus residential program, which is our largest program that pulls the largest share of our operating expenses, we also took a major step to realign the program to meet changing state regulations and philosophy. This program is now going to be more family-focused, community-integrated, and short-term. It will continue to follow the same mission of building hope and goals for children and youth so that eventually they will return to a family setting, or move on to live successfully on their own.

In 2011, we will have even more to report on this front as we begin to see these changes evolve.

Also in the year ahead, expect to see more of BCC's new logo and tagline, just recently launched and used here in the design of this report. Our new logo features a person standing on a bridge with his or her arms outstretched and silhouetted within a sunburst. The person symbolizes someone in the present moment. The person's outstretched arms represent hope. The bridge symbolizes the future and the sun represents the person's empowerment in that future.

This new brand identity for our agency conveys a clearer, more unified message about the goals, objectives and services we provide. It's never been a more appropriate time to give our agency a new look than now as we reach a turning point on our course. It further draws enthusiasm around what we do as an agency and our new tagline serves as constant reminder that the heart of our mission is very simple—to give "Hope for the future, and power in the present."



Tracking our Progress



RESIDENTIAL CARE

The Board of Child Care’s Residential Programs provide safe, nurturing and stabilizing environments for children and youth who cannot live with their families. The programs focus on promoting positive physical, social and emotional development. Youth build self-esteem and a sense of purpose, gain respect for the community and learn life skills to achieve their highest potential.

Individual, family and group therapy services are provided to facilitate adjustment to group living, address specific problem areas and improve community bonds. BCC strives to remove barriers to family connections in an effort to improve family functioning.

Maryland

In 2010, the Baltimore campus had 85 beds in the residential and emergency shelter program for boys and girls age 9 to 21. Youth are also served in the Nicodemus Group Home for girls in Baltimore County, the Colesville Group Home for siblings in Montgomery County, and the Hagerstown Group Home for boys in Washington County.

Number of Youth Served in 2010: The Baltimore campus served 138 children and adolescents in the residential program. The girls and boys emergency shelters served 130 children and youth. These shelters are currently being phased out of operation—under the direction of the Department of Human Resources—and are being integrated as “short-term” programs within the rest of the residential program.

Total Days of Care Provided: 34,331 (campus residential program), 4,763 (emergency shelters)

Other Data for 2010: 99 percent of the children and youth in the group living programs made progress in their short-term objectives. Of the youth discharged from the program, 65 percent were discharged to a similar setting or a less restrictive environment.

West Virginia

The Falling Waters campus in West Virginia has beds for boys and girls age 12 to 18.

Number of Youth Served in 2010: 102

Total Days of Care Provided: 16,688

Other Data for 2010: 99 percent of youth made progress in their short-term objectives. Of the youth discharged from the program, 61 percent were discharged to a similar setting or a less restrictive environment.



COMMUNITY-BASED PROGRAMS

Adoption Services

The Board of Child Care's Adoption Program is a unique service to the community. A dedicated staff person provides Pre-Adoption Counseling, Information and Referral at no cost, and Home Study and Post-Placement services for a fee to prospective adoptive parents. The Search Contact and Reunion Program provides information and reunification opportunities for adult adoptees and birth parents.

Number of Families Served in 2010: 43 families (6 home studies, 32 post-placement services, 5 post-adoption search and reunion).

Alternatives for Youth and Families

In August 2010, the Board of Child Care acquired a 30-year-old agency based in Southern Maryland called Alternatives for Youth and Families (AFYF). As a part of the Board of Child Care, AFYF offers Treatment Foster Care, Therapeutic Group Homes and Independent Living services for youth with individualized needs.

The Treatment Foster Care Program is a therapeutic, community-based service for children, ages 4 to 21, who need added supports for their growth and development within a nurturing family setting. The TFC program places children with emotional, behavioral, or psychological conditions, or who are in need of high-level treatment.

Number of Youth Served in 2010: 12

The Therapeutic Group Home Program offers caring, structured, community-based homes designed to help youth cope with their circumstances and learn life skills. A full range of clinical and residential services help youth overcome severe behavioral and emotional problems at home, school or elsewhere in the community, while connecting them firmly with supportive resources.

Number of Youth Served in 2010: 15

The Independent Living Program serves males and females, ages 17-21, who reside with a roommate in one of two apartments owned by BCC. Staff provide on-site, round-the-clock support with independent living skills training, individual therapy and psychiatric care. The youth are required to pursue educational goals, maintain employment and participate in independent living skills groups.

Number of Youth Served in 2010: 23

DC Early Childhood Education Center

The Early Childhood Education Center in the District of Columbia provides high-quality child care services for children ages 6 weeks through 5 years. The Center ensures each child thrives and grows to achieve his or her fullest potential by providing a diverse learning and social environment.

Number of Children Served in 2010: 77

Total Days of Care Provided: 12,209

Foster Care

Foster homes are critically important for children who must be removed from their family and need a temporary, safe place to live. Fragile and troubled children need food and shelter, but also need guidance, support, encouragement, and, most importantly, love. Since foster parents are not meant to be permanent or to replace a child's family, a team including members of the child's birth family meets to work toward reunification when possible.

The DC Foster Care program has worked with children and families since 1969. The full service program serves children age birth to 21 who are residents of the District.

The Baltimore Treatment Foster Care (TFC) program provides therapeutic, nurturing, community-based foster homes to youth who need a higher level of care than what is provided in traditional foster homes. Children and youth in the program are age 2 to 21.

Number of Youth Served in 2010: The DC Foster Care program served 103 children. The TFC program served 30 children.

Total Days of Care Provided:

16,270 (DC Foster Care), 6,634 (TFC)

Other Data for 2010: In the DC Foster Care program, 87 percent of the children had contact with their biological siblings at least twice a month; 74 percent of children who had goals to return to their biological families had visits with their families weekly; and, 97 percent of children whose goal was to be adopted or returned to their biological family successfully met this goal.

In the Treatment Foster Care program, 77 percent of children made progress in their treatment goals; 85 percent of children who had goals to return to their biological families had at least two visits with their families a month; and 92 percent of the children in the program had visits with their siblings while in care.



Outpatient Mental Health Clinic

The Outpatient Mental Health Clinic helps children, ages 3 to 18, and their families navigate difficult times. Licensed clinical therapists work in the Pasadena, Maryland, clinic to address multiple and complex needs. Keeping families intact and allowing children to grow into healthy, productive adults is the goal.

Number of Families Served in 2010: 160

Other Data for 2010: Of the data gathered, 84 percent of patients kept their therapy sessions and 89 percent kept their psychiatric sessions; at least 43 percent increased their abilities and involvement in areas including school, health, job performance, community and family relationships.

Strawbridge School

Strawbridge School, located on the Baltimore campus, is a nonpublic school for students in grades 5 through age 21. The school's Type I special education program serves students primarily with emotional and behavioral disabilities. The school's Type III short-term transitional education program supports a student's continuity of education before returning to public school. Both programs are licensed by the Maryland State Department of Education.

Number of Youth Served in 2010: 181

Total Days of Care Provided: 13,527

Other Data for 2010: By the end of the school year, more than half of students increased their GPA. Of the students in the high school, middle school and certificate programs, 72 percent attended school at least 80 percent of the time. Of the students in the transitional education program, 95 percent attended class more than 80 percent of the time.

Ways to Work

The Board of Child Care administers the Baltimore office of the national Ways to Work program—a low-interest car loan program for working families. The program helps families purchase a used car to go to work, attend school and care for children. Case management services help loan recipients achieve financial, educational and employment goals toward becoming self-sufficient.

Number of loans issued since Ways to Work opened in 2008: 54

Other Data for 2010: During the last two quarters of the year, the Ways to Work program received 243 requests for loan applications, and 87 percent of those people making requests qualified to send an application.

Program and Service Sites

MAIN ADMINISTRATIVE OFFICE

3300 Gaither Road
Baltimore, MD 21244 T: 410-922-2100
F: 410-922-4830

GROUP LIVING PROGRAMS

Residential Care – Baltimore Campus

3300 Gaither Road
Baltimore, MD 21244 T: 410-922-2100

Residential Care - Falling Waters Campus

715 Brown Road
Martinsburg, WV 25404 T: 304-274-1234

Therapeutic Group Homes and Independent Living

Alternatives for Youth and Families Program
PO Box 659
Charlotte Hall, MD 20622 T: 301-884-0312

COMMUNITY-BASED PROGRAMS

Adoption Services

3300 Gaither Road
Baltimore, MD 21244 T: 410-922-2100

DC Early Childhood Education Center

308 15th Street, SE
Washington, DC 20003 T: 202-291-3330

DC Foster Care Program

308 15th Street, SE
Washington, DC 20003 T: 202-291-3330

Treatment Foster Care - Baltimore

3300 Gaither Road
Baltimore, MD 21244 T: 410-922-2100

Treatment Foster Care – Southern Maryland

Alternatives for Youth and Families
30049 Business Center Drive
Charlotte Hall, MD 20622 T: 301-884-0312

Outpatient Mental Health Clinic

8028 Ritchie Highway, Suite 312
Pasadena, MD 21122 T: 410-590-9011

Strawbridge School

3300 Gaither Road
Baltimore, MD 21244 T: 410-922-2100

Ways to Work

1212 N. Wolfe Street
Baltimore, MD 21213 T: 410-534-1388

Family is our Priority

Eleven-year-old Jasmine has spent much of her young life yearning to be with her father. At the same time, her father has spent much of his time trying to get her back into his care. The Board of Child Care finally helped them reunite through the agency's residential program and treatment foster care program.

When Jasmine arrived at BCC's Baltimore campus, her behavior was out of control. Her father, Bryan Johnson, admits he was forced to give her up to the social services system because of her behavior. As a single dad to Jasmine and her two sisters, Mr. Johnson had struggled for years to hold on to his daughters due to his serious health issues. At one point, the girls had to live with various relatives and then in foster care for several years.

When Mr. Johnson finally regained custody of all three, Jasmine was with him just six months before he realized she was too much for him to handle. "You couldn't leave Jasmine alone," Mr. Johnson says of his daughter's behavioral issues at that time. "She needed a lot of attention, around the clock."

Mr. Johnson himself grew up without his father and mother in his life, and he didn't want the same for his daughters. To make it possible for Jasmine to live with him permanently, he knew he had to get her help first. "I did it to break the cycle," he says.

At BCC, Jasmine was first placed in the residential program where she lived in a cottage with other girls close to her age and was constantly supervised by BCC's team of social workers, therapists and medical staff. She maintained constant contact with her father. Each weekend and for every holiday, BCC's staff would transport her to and from visits with her father and sisters, and Mr. Johnson was kept apprised of Jasmine's behavioral and clinical progress.

"Even though she was at the Board of Child Care, she was still a part of this family, and I encouraged her to keep up the good work," Mr. Johnson recalls.

After nearly a year of living in BCC's structured residential setting which helped to stabilize her behavior and provide her with specialized therapeutic attention, Jasmine was placed in BCC's treatment foster care program and introduced to foster mom Delphine Bailey.

Even though Jasmine was still working on her behavior issues, her BCC social worker, Lindsey Yurow, says, "Being in a foster care setting helped her learn how to live with a family again while also getting the extra therapeutic services she needed."

"She was a handful, yes she was," says foster mom Ms. Bailey of Jasmine when she first arrived. She caused "chaos" by lying, cursing and threatening people, but one-by-one they worked through these issues. Ms. Bailey, who also cares for her two nieces and another foster child through BCC, says she always teaches the children in her home to have respect for themselves and to work hard in school.

Ms. Bailey says Jasmine eventually accomplished this while living with her. She helped Jasmine get into a specialized school program that better met her needs,

and at home she kept Jasmine on a routine while at the same time engaging her in fun activities with the other children, such as hiking, biking, swimming and traveling. As a trained cosmetologist, Ms. Bailey also taught Jasmine simple things like how to properly maintain her hair and how to dress appropriately for her age.

After just a few months in the treatment foster care program, Ms. Yurow says, "Jasmine was a completely different person, she was ready to do the work. It helped Jasmine to know we were all working together so that she could get home."

Earlier this year, Jasmine returned home to her father. "She's the little girl that I lost five years ago," Mr. Johnson says. "Behavior wise, now I trust her." He adds that he appreciates the special attention Ms. Bailey gave his daughter while she lived in her home, and he respects the bond they developed.

Jasmine recently asked Ms. Bailey, whom she calls "Nana," to be her godmother and the two plan to visit regularly. Ms. Bailey says, "I told her, my door and phone are open, just call me. I'm still here for you, until the Lord takes me away."



Preparing for Independence

Megan Dyar has a dedicated following at the Whole Foods store in Annapolis. During her weekly culinary food demonstrations, called Tasty Thursdays, many of the store's same customers visit regularly specifically to see Megan. They come to learn about and taste her latest culinary creations using cheeses, chocolates and other ingredients from the store's specialty foods department.

As a graduate of the Hotel, Culinary Arts and Tourism Institute (HCAT) at Anne Arundel Community College, Megan is happy to be settled in her culinary career, living on her own and successfully supporting herself. The 27-year-old's success is made all the more sweeter by the fact that the road leading to where she is today wasn't so smooth.

At the age of 10, Megan and her sister were placed in foster care where they had multiple placements before being placed in the Board of Child Care's Residential program in Baltimore. Megan was 15 at the time and found residential care to be a much better fit for her and her sister.

"We didn't need another family," she says of her time in foster care. "We had a family, we just couldn't stay with them."

Megan found living in a cottage at BCC was much more helpful to her because she was surrounded by staff—including social workers and therapists—who were readily available to talk with her and help her overcome anger issues she was dealing with at the time. She found it comforting to be around other kids her own age going through similar issues, yet she had her own room in the campus cottage that allowed her to have some privacy.



"As a 15-year-old, the world is not an easy place," Megan recalls. "Being around a bunch of different people my own age made the situation easier. We could all work together."

She adds, "It was a nice support system at the Board of Child Care. That's not to say [some of the residents] didn't get ourselves into trouble occasionally, but the staff wouldn't hold a grudge. They understood we were teenagers and just tried to make sure we were safe and that we were taken care of."

Megan went on to live at BCC for four years, graduated from high school, and eventually left BCC at age 19. She moved to California and held a couple different jobs, including door-to-door sales that gave her the opportunity to travel and see different parts of the country. Then she moved back to the East Coast, enrolled at HCAT and launched her culinary career.

Over the years, Megan has maintained a close relationship with her sister and improved her relationship with her mother. Both her mother and her sister live in North Carolina and she visits them frequently. While living at BCC, Megan kept up regular home visits with her mother and, with BCC's help, worked on many of the issues that troubled their relationship and prevented them from living together.

Today, Megan also keeps in touch with BCC. She hasn't forgotten the support that the agency gave her and during the summer of 2010 she attended a reunion for younger BCC alumni. Although one of the things she liked most about BCC as a teenager was that the agency wasn't trying to be a substitute for her biological family, BCC did eventually become a family of a different kind for her—one that contributed to her self-confidence and skills to eventually succeed as an adult in the wider world.



News and Events Review

Acquisition of Alternatives for Families and Youth

The Board of Child Care began overseeing the management of the Southern Maryland-based Alternatives for Families and Youth in September 2009 and officially acquired the 30-year-old human services agency in 2010. The Alternatives program adds independent living and therapeutic group homes to BCC's program offering, as well as expands BCC's treatment foster care services to youth living in St. Mary's, Charles and Calvert counties.

Fourth Annual Play Fore! Children Golf Tournament

Dozens of businesses and individuals supported BCC's 4th annual golf tournament in September 2009, generating thousands of dollars in proceeds to directly benefit the children and families served by BCC.

Ways to Work Earns Performance Award and Expansion Grant

In fall 2009, BCC's two-year-old car loan program, Ways to Work, was one of 16 sites awarded national recognition and a \$2,500 grant by Ways to Work, Inc., for having demonstrated exceptional performance, particularly in new loan production and successful management of clients. In spring 2010, BCC's Ways to Work program was again recognized by the national Ways to Work organization with a \$50,000 grant to expand outreach in Baltimore.

Christmas Offering Generates Outpouring of Support

Just as they've done for decades, members of the Baltimore-Washington and Peninsula-Delaware Conferences of the United Methodist Church, as well as many individuals and businesses responded to BCC's annual Christmas Offering with an outpouring of gifts and donations to the agency. A total of \$139,000 was raised for BCC during the 2009 Christmas Offering campaign.

New Agency Website Launched

In winter 2010, BCC unveiled a new website that contained expanded information and photos of the agency, a freshened look, and a more user-friendly navigation format.





Youth Educational Achievements

More than 30 youth served by the Baltimore and West Virginia campuses, Strawbridge School and the foster care programs successfully earned high school diplomas or GEDs during spring 2010.

Strawbridge Home Boys Reunion

The 20th reunion of the Strawbridge Home for Boys took place in June 2010. More than a dozen alumni attended.



Auxiliary Wins National Award

BCC's 3,000-member Auxiliary won the national honor of Volunteer Group of the Year from the United Methodist Association of Health and Welfare Ministries at UMA's 70th national conference in March 2010.

Ground Broken on New Residential Home

In June 2010, BCC broke ground on the construction of a new 16-bed residential care facility in Caroline County on Maryland's Eastern Shore. The facility, to serve boys ages 14 to 18, is scheduled to open in July 2011.





Embracing Faith

The Board of Child Care owes its very existence to the United Methodist Church. The founders of the three original orphanages that eventually merged to become the Board of Child Care were loving people of the highest Christian character who dedicated themselves to ensuring all children had a home.

Thomas Kelso, the founder of the Kelso Home for Orphans, was described in BCC's publication, *100 Years of Child Care*, as having a love for children that was "well-rooted in a Christian character which enabled him to be an ambassador of better things for the orphans of our Conference," meaning the Baltimore-Washington Conference of the United Methodist Church.

The same publication describes the Swartzell Methodist Home for Children as ministering to "hundreds of children in the course of the years, fitting them not only for self-support, but enabling them to do their part as Christian citizens today."

And George and Ella Albaugh, the owners of the farm that eventually became the Strawbridge Home for Boys, deeded the land to the trustees of the Baltimore Annual Conference of the Methodist Episcopal Church because they had faith

that the Conference would "be perpetually devoted to the shelter and training of worthy boys."

Today, BCC owes its financial and programmatic strength to the continued support and enthusiasm of the United Methodist Church around our mission. Even though we now exist as a nonprofit organization and separate entity from the United Methodist Church, we continue to serve as an outreach ministry of the Baltimore-Washington and Peninsula-Delaware Conference.

Each year, United Methodist Church congregations throughout Maryland, DC and Delaware donate to our Christmas and Back-to-School funding appeals, organize programs and activities for our youth through the volunteer Auxiliary, and send youth groups to conduct service projects at our facilities.

We, in turn, make every effort to give back to the Conference. In 2010, for example, our staff provided manpower and professional expertise to the camping ministry of the Baltimore-Washington Conference, and we donated funds toward the Conference's construction of an orphanage in Zimbabwe.

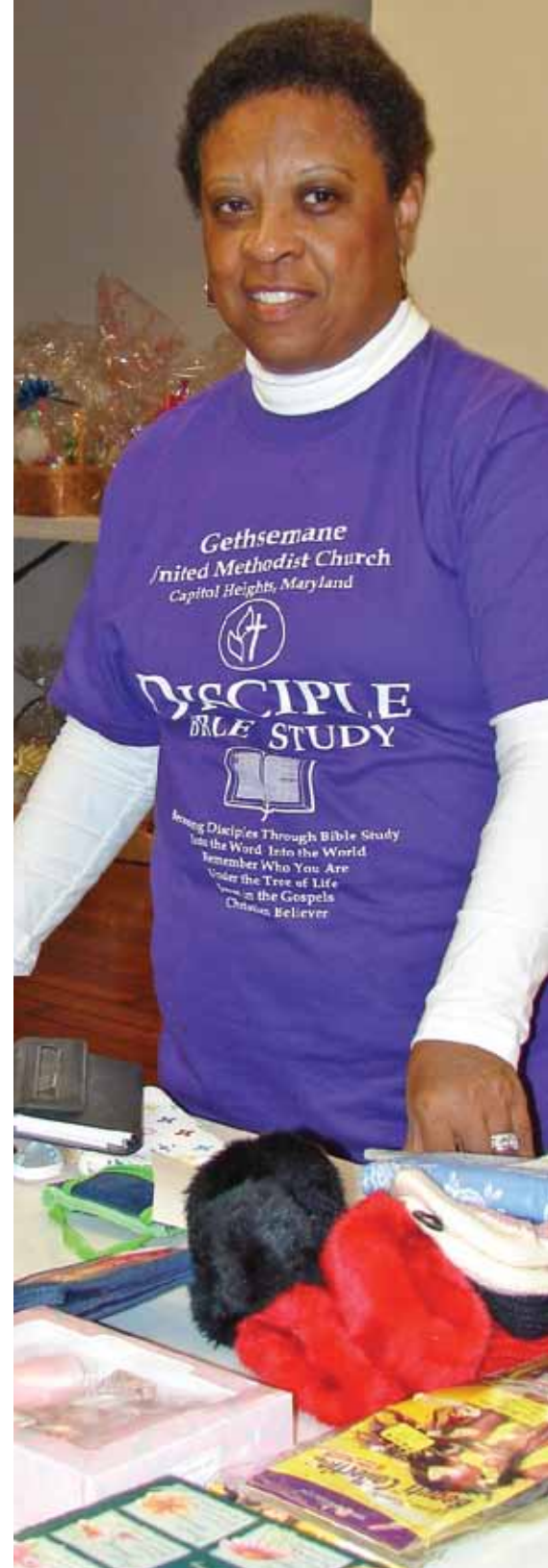
Maintaining Ties

Our volunteer Auxiliary plays an integral role in maintaining our strong ties to the Baltimore-Washington and Peninsula-Delaware Conferences of the United Methodist Church. While being a United Methodist is not a requirement to join the Auxiliary, most are members of the church and most congregations within the Conferences assign a "key person" to BCC's Auxiliary to serve as a liaison between the church and our organization. These key people, and the Auxiliary in general, both educate people about the work that we do, and promote support for our mission.

Since it was founded in 1953, thousands of Auxiliary have donated their time and talents to improving the quality of life for our youth and families. To recognize them for their commitment, the United Methodist Association awarded the Auxiliary the national honor of Volunteer Group of the Year at UMA's national conference in spring 2010.

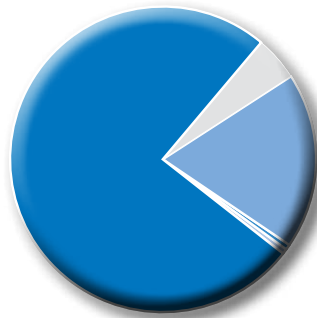
Below are just some of the examples of the Auxiliary's work in 2010:

- distributed Valentine's Day candy to 250 BCC children;
- assembled 200 Easter baskets for the children and youth served by BCC;
- gave afghans and \$100 to all of the 2010 graduates;
- sent many residents on district sponsored field trips;
- baked and donated more than 27,000 cookies and healthy snacks for the children;
- raised over \$2,000 for educational and recreational resources from the BoxTops collection program;
- acquired resources from the Campbell's UPC and Lids collection program;
- planned and hosted Christmas parties for BCC's foster care programs;
- assembled 216 Thanksgiving baskets for families served by BCC; and
- spent thousand of hours collecting, organizing and displaying items for the Christmas stores in Maryland, DC and West Virginia.

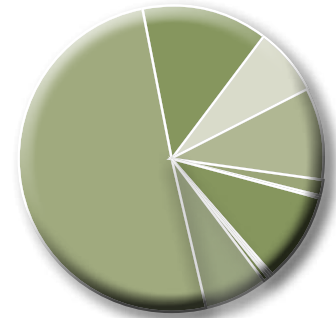


Financial Statements

Fiscal Year Ending June 30, 2010



Source of Funds



Use of Funds

OPERATING REVENUE

State Government Reimbursement	18,603,035
Non-Government Revenue	1,334,820
Medicaid Reimbursement	3,176,920
Total Program Revenue	23,114,775
Endowment Income	5,334,007
Donations/Contributions	195,343
Other Income	106,699
Total Non-Program Revenue	5,636,049
Total Operating Revenue	28,750,824

Government Reimbursement	75.75%
Non-Government Revenue	4.64%
Endowment Income	18.55%
Donations	0.68%
Other Income	0.37%

Residential Programs	50.33%
Education	13.46%
Shelter	7.08%
Foster Care	9.87%
Mental Health Clinic	1.68%
Adoption	0.31%
Day Care/Early Education	9.44%
Conference Center/Challenge Course	0.24%
Title 1	0.34%
Ways to Work	0.55%
Administration	6.69%

OPERATING EXPENSES

State Government Reimbursable Programs

Residential Programs	8,626,040
Education	3,870,692
Shelter	2,036,681
DC Foster Care	1,998,266
Treatment Foster Care	840,155
WV Group Home	5,843,348
Title 1	98,778
Outpatient Mental Health Clinic	482,268

Total Reimbursable Expenses 23,796,228

Non-Reimbursable Programs

Adoption	89,455
Day Care/Early Education	2,714,278
Ways to Work	158,076
Conference Center/Challenge Course	68,541

Total Non-Reimbursable Expenses 3,030,350

Total Program Expenses 26,826,578

Overhead

Management and General	1,614,633
PR/Fundraising	309,613

Total Overhead Expenses 1,924,246

Total Operating Expenses (excluding interest and depreciation) 28,750,824

GOVERNMENT REIMBURSABLE PROGRAMS

	Reimbursement	Private Funds	Total Revenue
Residential (includes health suite income)	8,401,223	224,817	8,626,040
Education	4,286,605	(415,913)	3,870,692
Shelter	1,085,511	951,170	2,036,681
Traditional Foster Care	2,010,047	(11,781)	1,998,266
Treatment Foster Care	877,426	(37,271)	840,155
West Virginia Group Home	4,670,840	1,172,508	5,843,348
Title 1	70,630	28,148	98,778
Outpatient Mental Health Clinic	377,673	104,595	482,268
	21,779,955	2,016,273	23,796,228

NON-GOVERNMENT REIMBURSABLE PROGRAMS

Adoption	17,734	71,721	89,455
Day Care and Early Education	1,311,167	1,403,111	2,714,278
Ways to Work	466	157,610	158,076
Conference Center / Challenge Course	5,453	63,088	68,541
Management and General, PR, and Fundraising		1,924,246	1,924,246
	1,334,820	3,619,776	4,954,596
Total	23,114,775	5,636,049	28,750,824

The Board of Child Care has a \$39,280,000 Bond Payable issued through Maryland Health and Higher Education Facility Authority (MHHEFA). Interest expense is excluded from these statements. Principal and interest payments are paid through the Endowment. Depreciation expense is also excluded from these calculations.



Visit the Board of Child Care on the web to learn more about the stability, strength and success of our programs, as well as to make a donation.
www.boardofchildcare.org
info@boardofchildcare.org

Equal Opportunity at the Board of Child Care

The Board of Child Care is an equal opportunity employer, and does not discriminate on the basis of race, sex, color or natural origin with respect to children and families served or administrative staff.

The stories of the children and families in this report are real. Some stock photography is used, however, to protect the privacy and therapeutic interests of our children.



BOARD OF CHILD CARE
of The United Methodist Church, Inc.