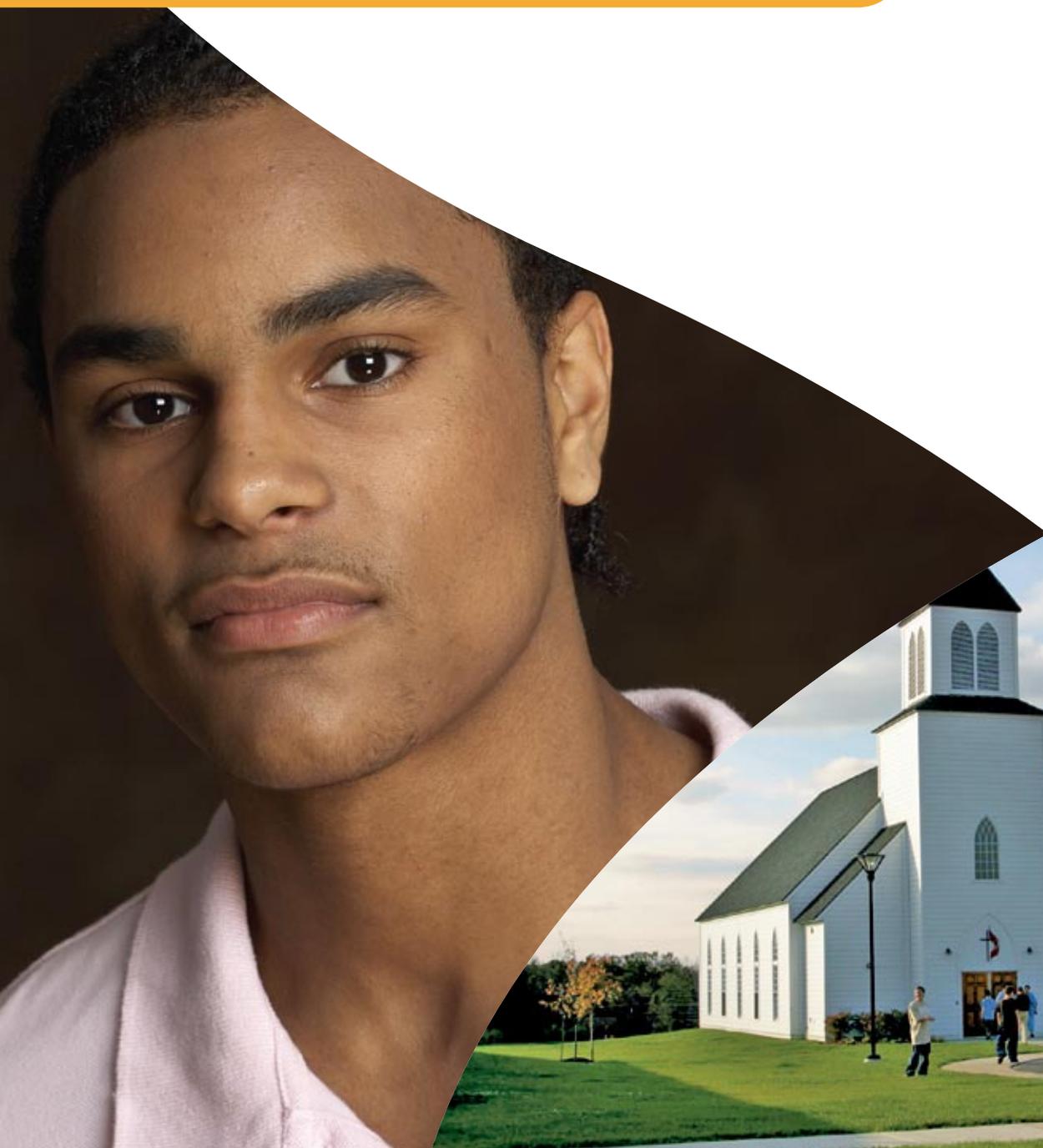


Changing Lives, Since 1874



Annual Report

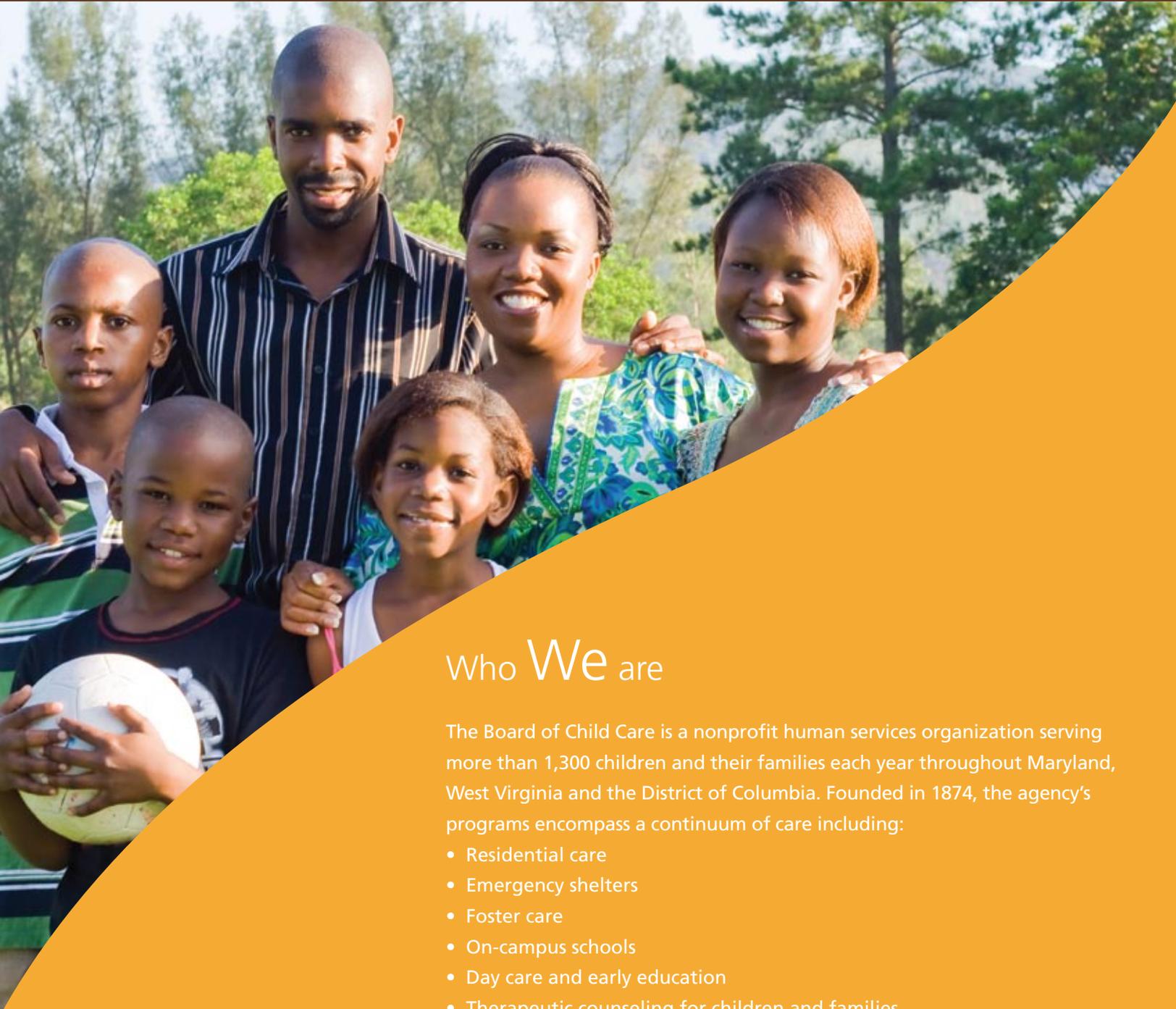
2008



BOARD OF CHILD CARE
of The United Methodist Church, Inc.

Our Vision

To be a community of hope: providing an opportunity to heal, and a safe and caring environment for children, youth and families.



Who We are

The Board of Child Care is a nonprofit human services organization serving more than 1,300 children and their families each year throughout Maryland, West Virginia and the District of Columbia. Founded in 1874, the agency's programs encompass a continuum of care including:

- Residential care
- Emergency shelters
- Foster care
- On-campus schools
- Day care and early education
- Therapeutic counseling for children and families
- Adoption

Commitment to Faith



The Board of Child Care has remained steadfast and true to the agency's roots as an outreach ministry of The United Methodist Church. The work of the staff, the Board of Directors, and the many volunteers reflect the strong historical ties and legacy for spiritual expression. Throughout the agency, children are given a variety of opportunities to participate in spiritual life activities that enrich their personal growth and provide comfort to them during times of personal distress and change.

The Board of Child Care is proud to usher in its 135th year of service to children and families, in partnership with The United Methodist Church. This report not only tells you about who we are today—including detailing our programmatic and financial numbers for fiscal year 2008—but also how far we've come since first providing care to orphans in 1874, and how we've evolved into the multi-service agency we are today in 2009.

We have survived many ups and downs over 135 years. The field of child welfare has broadened and become highly regulated, and the issues confronting families are much more complex. The Board of Child Care has seen changes in leadership and staff over the years, expansion of our program sites and increases in the numbers of children served.

We have also survived the highs and lows of the U.S. economy, including the fiscal challenges of the past year, which took a toll on our endowment. As good stewards, we have taken steps to reduce our program costs and ensure that our investments will take us forward in our mission to serve more clients and do more good in the future.

Also this past year, the State of Maryland has launched an initiative to reduce the number of children in group homes

and raise the bar in the quality. We are pleased to report that we were well-prepared to meet the new requirements, often ahead of the curve, and flattered that some of our practices were adopted by the State. We are fortunate to have an excellent staff who are bright, well-qualified and committed to our children who come into care. There is one word that best describes our leadership teams, which direct our different campus programs and our satellite locations, along with our support services staff—awesome.

Despite all the changes we've seen, one thing has remained the same, and that is our mission—to change the lives of the children within our care. The many uplifting stories of how BCC has positively impacted the lives of children could fill a book. Unfortunately, we only have space here to share a handful of them. In a field in which the positive outcomes for our children can be hard to measure, the stories featured in this report illustrate the lasting impact our agency has made on individuals and their families and the community at-large over the years.



Thomas L. Curcio

Thomas L. Curcio
President and CEO



Gordon Fronk

Gordon Fronk
Chairman

Board of Directors

Bishop John R. Schol
Baltimore-Washington Conference

Bishop Peggy A. Johnson
Peninsula-Delaware Conference

Thomas L. Curcio
President and CEO

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Terry Owens

Sally Ransom Knecht

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Davis Sherman, Esq.

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Sandra Walls-Culotta

Rev. Dr. John C. Warren

Lillian V. Parks
Auxiliary President

Emeritus

W. Thomas Barnes

F. Duncan Cornell, Esq.

Ted M. Jackson

Arthur R. Ransom, Jr.

Administration

Thomas L. Curcio, MSW, MSS
President and CEO

Sharon P. Kistler, LCSW-C
Chief Operating Officer

Susan G. Larson, MD, MPA
Medical Director

James E. Buckley, MBA, CPA
Chief Financial Officer

Susan E. Pascale, LICSW, LCSW-C
Assistant Executive Director for
District of Columbia Operations

Jeff Krystofiak, MSW
Director of Campus Life
West Virginia Operations

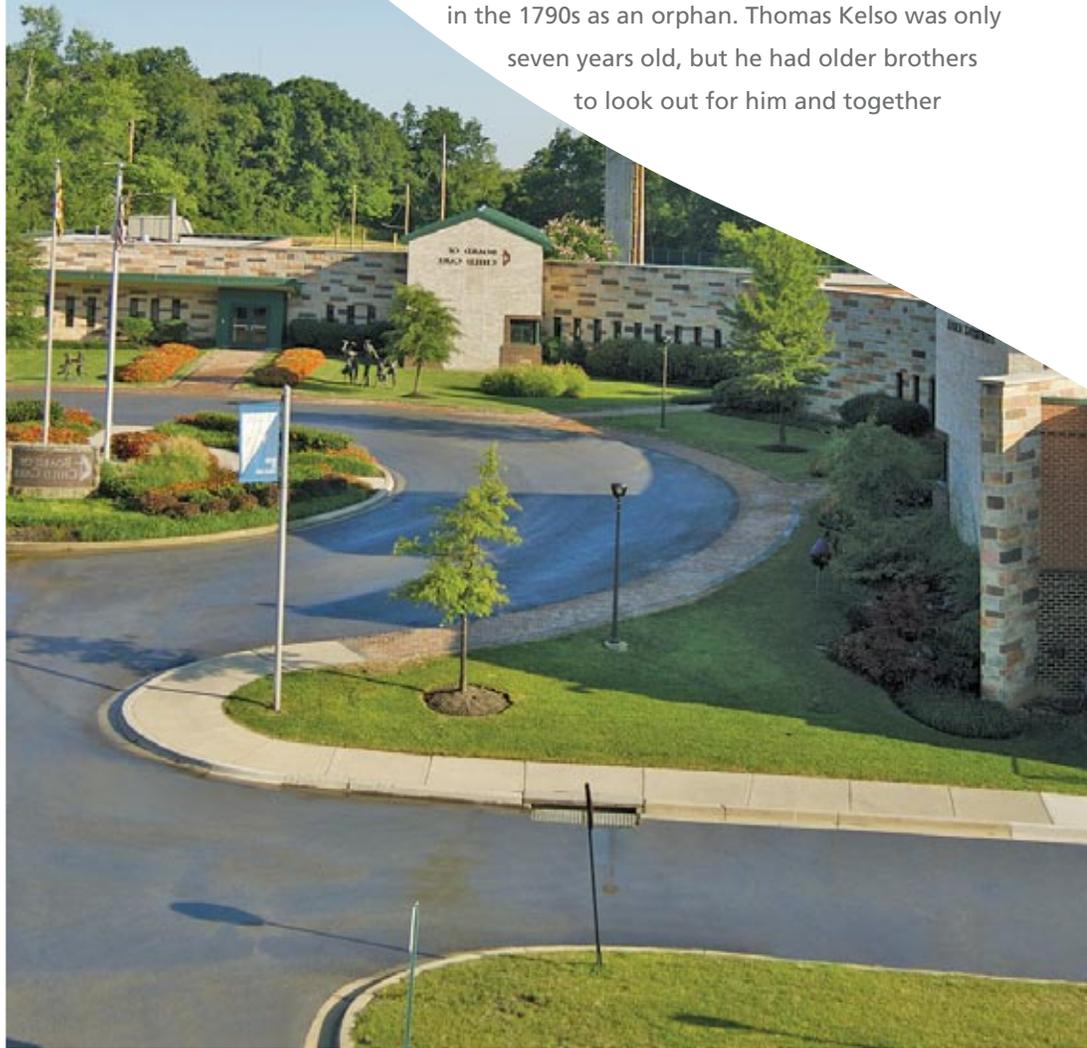
Jackie Columbia, LCSW
Director of Clinical and Community Services
West Virginia Operations

Kelly Berger, LGSW
Director of Admissions

Angela Chambers, MS
Director of Education

Our Evolution, from 87 East Baltimore Street to 3300 Gaither Road

The man who laid the seeds for what would eventually become the Board of Child Care arrived in Baltimore in the 1790s as an orphan. Thomas Kelso was only seven years old, but he had older brothers to look out for him and together



The Cost of Caring, Then and Now

1927

\$300 bought a new water pump for the Strawbridge Home.

1942

\$20 clothed a boy at the Strawbridge Home for a year.

2008

\$40,000 was spent to monitor, test and repair BCC's fire safety and security equipment.

2009

\$800 clothes a BCC resident for a year.



they grew up to become successful businessman.

Beginning with a stall in Lexington Market, the Kelso brothers ran a butchery. Thomas went on to found the Baltimore Steam Packet Company, the Seaboard and Roanoke Railroad and the Equitable Fire Insurance Company, and was the Director and Vice President of the First National Bank.

Thomas Kelso's last great achievement before he died at age 94 was to found the Kelso Home for Orphans of the Methodist Episcopal Church of Baltimore City, at 87 East Baltimore Street, in 1874. The home made several moves before finally settling in Towson as the Kelso Home for Girls in the 1920s.

The Baltimore Annual Conference of the Methodist Episcopal Church created

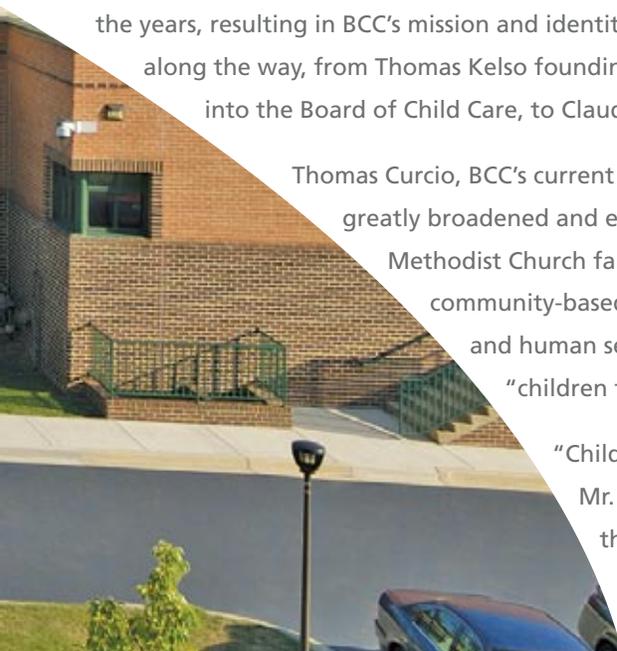
the Board of Child Care in 1943 with the purpose of supervising the Kelso Home for Girls, as well as two other children's homes—the Strawbridge Home for Boys and the Swartzell Methodist Home for Children. Eventually all three homes were incorporated into the Board of Child Care and moved in 1960 to one campus in Rockdale, Maryland, located at 3300 Gaither Road.

Our Enduring Leadership, from Thomas Kelso to Thomas Curcio

Throughout its history, BCC has maintained a talented, dedicated leadership. Only a handful of people have led the agency over the years, resulting in BCC's mission and identity remaining consistent and focused. Each leader has made valuable contributions along the way, from Thomas Kelso founding the first home for children, to F. Reed Isaac transitioning the children's homes into the Board of Child Care, to Claude Libis overseeing many changes in how BCC delivered child welfare services.

Thomas Curcio, BCC's current President and CEO, came to the agency in 1993. For the past 16 years he has greatly broadened and enhanced BCC's programs, while maintaining the agency's strong ties to the Methodist Church family. Today, BCC not only provides a home for children, but also an array of community-based services for families. Through continued changes within the child welfare and human services field, Mr. Curcio has kept BCC centered on its core mission—keeping "children first."

"Children are God's way of saying, 'I believe in you and what you can become,'" Mr. Curcio says. "It is our privilege to serve those who need joy and love, and help them transform their lives."



1954

\$1,427 was the annual cost of care for one child living at the Strawbridge, Kelso or Swartzell homes.

2009

\$85,518 is the annual state reimbursement rate for one child living at BCC.



1976

\$35 paid for one BCC resident to attend summer camp.

2009

\$150 paid for a resident of the Colesville Group Home to attend a Parks and Recreation Department summer camp.

1965

1,300 books of stamps bought a new Ford Club Wagon for the Gaither Road residents.

2009

\$36,000 bought a new Chevy Suburban for the Baltimore campus.

Board of Child Care Milestones

1874

January 2: Kelso Home for Orphans of the Methodist Episcopal Church of Baltimore City opens. Founder Thomas Kelso is the first superintendent.

1912

The Women's Home Missionary Society organizes the Swartzell Methodist Home for Children in Washington, DC.

1943

The Baltimore Annual Conference of the Methodist Church creates the Board of Child Care to supervise the Kelso, Strawbridge and Swartzell homes.

1924

December 16: Strawbridge Home for Boys opens in Carroll County.

1953

The Woman's Auxiliary of the Board of Child Care is established.



Remaining True to Our Mission

During the latter half of the 19th century when the Board of Child Care established its roots, if a child had nowhere to live, an orphanage took them in, gave them a warm bed, and three meals a day. Reunifying the child with his or her biological family, or finding an adoptive or foster family, was rarely the focus.

In 2009, the Board of Child Care is so much more. Our programs are now greatly diversified, while our mission has stayed the same. Providing a safe, secure place to live for vulnerable children remains the goal, but we also focus on helping children recover from abuse and neglect, pursue an education, acquire life skills, and, most importantly, maintain hope in their future.

As soon as children and youth walk through our doors, we welcome them as family. No matter if they stay a few weeks, or a few years, BCC continues to support them through life—if they seek our support—helping them achieve educational goals, find housing, or in just lending a concerned ear. At the same time, BCC is only an extended family. Ultimately we want children to find permanent families, whether that means their birth family, or an adoptive/foster family.

What does the future hold for child welfare and human services in the next 135 years? That remains to be

seen. One thing is certain, however—how we deliver services may continue to evolve, but our mission will be no different. Just as our founder Thomas Kelso was a survivor, the Board of Child Care will continue to survive and teach the children within our care to survive. Through patience, love and care, we will help generations to come to transform themselves and become productive citizens.





1960

October 1: the Board of Child Care campus opens on 22 acres in Rockdale, Maryland, bringing together residents from the Kelso, Strawbridge and Swartzell homes under the leadership of F. Reed Isaac.

1963

Claude F. Libis becomes Executive Director of the Board of Child Care.

1969

The DC Foster Care Program is established.

The Swartzell Methodist Assembled Families Program is added to BCC's array of services.

1971

BCC receives national recognition for its innovative Swartzell Assembled Families Program.

1981

The Singewald Emergency Shelter for boys opens on the Baltimore campus.

Mission

The Board of Child Care's mission as an outreach ministry of The United Methodist Church is to serve children and families who require physical, emotional, behavioral, and social support. Through residential and community-based services, the agency will endeavor to provide a safe, healthy, and caring environment that seeks to preserve children and families by fostering self-esteem, respect for community, sense of purpose, and life skills needed to achieve their highest potential.

1982

The Thomas Kelso Emergency Shelter for girls opens on the Baltimore campus.

1993

Thomas L. Curcio becomes Executive Director (later President and CEO).



1997

The Strawbridge School opens on the Baltimore campus.

BCC's Adoption Services Program is reborn.

1998

The Semi-Independent Living Program opens on the Baltimore campus.

1999

The Outpatient Mental Health Clinic opens in Pasadena, Maryland.

The Maryland Treatment Foster Care Program is established.

The Adventure Therapy Program begins.

Baltimore campus chapel consecrated.



Who We Are Today

Residential Care

For children and youth who cannot live with their families, a residential setting provides a caring and structured home to help them cope with their circumstances and learn new skills they will carry into adulthood. The Baltimore campus at 3300 Gaither Road has 85 beds in the residential program for boys and girls age 9 to 21. The Falling Waters campus in West Virginia has 50 beds for boys and girls age 12 to 18. Children are also served in group homes located around Maryland—the Nicodemus Group Home for girls in Baltimore County, the Colesville Group Home for siblings in Montgomery County, and the Hagerstown Group Home for boys in Western Maryland.

In 2008...
Numbers served: 270
Days of care: 53,694

Emergency Shelters

Vulnerable youth who arrive at emergency shelters are frequently runaways, homeless, abused or neglected, or experiencing a personal crisis. The centers provide round-the-clock emergency services for youth requiring immediate help while

staff help them transition to a more stable environment, whether it is back home, foster care, or a residential program. The Baltimore campus shelter has 24 beds for boys and girls age 9 to 17. The Safe Haven shelter in Pasadena has five beds for either boys or girls ages 9 to 17.

In 2008...
Numbers served: 168
Days of care: 6,899

Foster Care

Foster homes are critically important for children who must be removed from their family and need a temporary, safe place to live. Fragile and troubled children need food and shelter, but also need guidance, support, encouragement, and, most importantly, love. Since foster parents are not meant to be permanent or to replace a child's family, a team including members of the child's birth family meets to work toward reunification when possible.

In 2008...
Numbers served: 121
Days of care: 25,557

Strawbridge School

Strawbridge School, located on the Baltimore campus, is a nonpublic school for students in grades 5 through age

21. Using a state-approved curriculum, students are referred here because disciplinary problems prevent public school attendance or due to various family crises. The school fills a vital need for students from surrounding counties, and for children and youth with special needs already participating in the on-campus programs.

In 2008...
Numbers served: 176
Days of care: 11,124

Day Care and Early Education

When parents of young children go to work, they want to know their child will be safe, well-cared for and developing new skills while in day care. The Tide Point Early Learning Center and the DC Early Childhood Education Center help parents invest in their child's future by providing a diverse learning and social environment. The centers help ensure that each child thrives and grows to achieve his or her fullest potential.

In 2008...
Numbers served: 326
Days of care: 55,107



1999 *(continued)*

BCC hosts the National Symposium on Children and Poverty and celebrates its 125th anniversary and rededication of the Baltimore campus.

2001

The Tide Point Early Learning Center opens in Baltimore City.



2003

The Falling Waters residential campus and chapel opens in West Virginia.

The Washington DC office opens and includes the DC Foster Care Program and the new DC Early Childhood Education Center.

2006

The Archive and Welcome Center opens on the Baltimore campus.

2008

The Ways to Work car loan program opens in Baltimore City.

Adoption

Every child deserves a permanent and loving home. For those who are ready to become adoptive parents, the Board of Child Care brings children and families together. The agency places children through domestic and international adoptions, and also provides reunification services. The Board of Child Care is licensed to provide adoption services in the District of Columbia and Maryland.

In 2008...

Number of families served: 43

Mental Health Services

Many people facing challenges and feeling powerless and overwhelmed benefit from receiving professional therapy to help them cope. The mental health clinic receives referrals from local departments of social services, churches and insurance companies, and offers sliding scale fees and co-pays to ensure accessibility for those children and families who need these services.

In 2008...

Number of children served: 213

Ways to Work

Ways to Work is a car loan program for working families. The low-interest loans help qualified families purchase a used car to maintain a job, attend school, care for children and attend daily activities. The Board of Child Care administers and funds the program's Baltimore office. Applicants receive case management to help them achieve their financial, educational and employment goals toward becoming self-sufficient.

In 2008, Ways to Work officially launched in Baltimore.

A Snapshot of Our Success

Recent Agency Awards

Best Practice Award, United Methodist Association (2008)
Organization of the Year and Best Practice Award, United Methodist Association (1999)

Recent Leadership Awards

Thomas Curcio, Administrator of the Year for Children, Youth and Family Services, United Methodist Association of Health and Welfare Ministries (2009)

Thomas Curcio, 2008 Samuel Gerson Nordlinger Child Welfare Leadership Award, Alliance for Children and Families

Agency Affiliations and Accreditations

Council on Accreditation for Families and Children (COA)
Educational Assessment Guidelines Leading Toward Excellence (EAGLE)
National Commission for the Accreditation of Special Education Services (NCASES)

Memberships

Alliance for Children and Families
Child Welfare League of America



There are no better narrators of the Board of Child Care's story than the people who have directly benefitted from our programs and services. A grandmother, a chaplain, an electrician, a pair of sisters and a college student—they tell their tales here of overcoming childhoods riddled with obstacles. With our help, they successfully healed the hurt they experienced, and navigated their way toward brighter futures.

Their stories span from 1950 to 2009, representing over a quarter century of BCC's work on behalf of children and

families, but just a small fraction of the numbers of children we've cared for since 1874.

These stories are examples of how our group living program—our niche service—provides so much more than just room and board. Each child is approached holistically. We address their emotional and physical health, and also give them abundant opportunities for educational, spiritual, cultural and social growth. The same opportunities we all strive to give our own children and grandchildren, we also aim to give the children at BCC.

Changing Lives Through

Learning

When **Ann (Johnson) Lawrence** walked in the front doors of Kelso Home for Girls at age 12, she walked into a whole new world.

"The first day we went out to Kelso was wonderful because I discovered the library," she recalls. "I didn't know that people actually had books in their homes at that time. We didn't have books or magazines or a radio or anything. So it was pretty wonderful just to walk in the front door of the library."

The year was 1950 and Ann's mother was unable to properly care for Ann and her two sisters, so her daughters were sent from their Baltimore City home to live at Kelso Home for Girls in Towson. Coming from the rough streets of Baltimore, Ann and her sisters learned about kindness,



security and sisterhood within the Kelso family, not to mention the joys of reading.

Ann also learned about the Methodist faith and spirituality by attending Thursday evening bible lessons in Kelso Home's large living room where the girls would gather around the piano, sing hymns and read passages from the bible.

Ann lived at Kelso until 1954. She returned to living with her mother and stepfather and eventually

married and had two daughters and a son. She looks back at her time at Kelso as some of the best years of her life.

"Kelso Home really changed my life because I learned so much there," Ann points out. "I learned what it was like to be safe and shielded, but I also learned how to cope with different situations that I had not come across living on the outside before I went to Kelso."





Empowerment

At age 16, **John Hallock's** relationship with his parents had disintegrated and his hopes in the future were dim. Then he spent three years living at BCC's Baltimore campus in the early 1990s, and wound up leaving with the determination to do great things with his life.

"It grew me up," John says of his time at BCC. "It just got me out of that sense of feeling sorry for myself and that the world owed me something. The cottage parents really did a good job of saying, 'If you don't succeed, you are hurting yourself, not your parents.'"

John thrived within BCC's structured schedule. He knew that the staff cared about him, but the group care environment was much less intimidating emotionally for him than living in a foster home. He became more independent and focused on his future.

After leaving BCC in 1993, he pursued his goal of entering law enforcement by becoming a military police officer in the U.S. Airforce and then worked

as a deputy sheriff. Along the way he became a committed Christian and felt a call to ministry—a calling that first kindled while he lived at BCC and participated in the spiritual life program.

John went on to earn a bachelor's degree in biblical studies, management and organizational leadership. He followed his love of Wesleyan theology that he came to know while living at BCC, and became an ordained elder with the free Methodist church. He then took a job with the federal bureau of prisons as a correctional officer and continued pursuing his education, earning a master's of divinity.

Today, John is the supervisory chaplain at the U.S. penitentiary in Kentucky. He works with 1,600 high security inmates and supervises three chaplains and a chaplain assistant.

"People often said that if I didn't straighten my life out I would be in prison," John says. "Well I am in prison, but I'm on the right side."

Stability

For **Steve Kelly**, BCC was the lifeboat he needed in a stormy childhood that included living in dozens of foster and group homes before age 9. At BCC he found the stability he needed.

"I'm still alive because of the Board of Child Care," he says. "You wake up each day and think, 'My mother doesn't want me, my father doesn't want me, but the Board of Child Care does.'"

Steve essentially grew-up at BCC, living on the Baltimore campus for more than eight years in the 1980s and 90s. During that time he discovered a love of sports in BCC's recreation program. Through swimming, playing basketball and baseball, biking and running, he found a therapeutic outlet.

Steve also acquired educational mentors



at BCC. One teacher on campus, in particular, encouraged him to pursue a career as an electrician—a career he has now held for more than 10 years. And many of the friendships he developed with other residents who lived at BCC with him still endure today.

Even after Steve left BCC at age 18, staff continued to support him, most notably during a difficult period when he was incarcerated for assaulting another man. At that time he called his former social worker, Sharon Kistler (now BCC's Chief Operating Officer), who helped him refocus and keep going. "She reminded me of what I used to do and what I was fighting for," Steve recalls. "If I didn't have people like Sharon, who would I have called at that time? I owe a lot to her."

Now 33-years-old, Steve's life is more stable than ever. He has his own family, owns his own home and volunteers as a Big Brother. "I look at the future. I don't dwell on my past anymore," he says. "I think of everyday as my last."

Reunification

When children enter the child welfare system and are separated from their birth parents, they often lose contact with their siblings as well. This isn't the case for sisters **Tasha**, 18, and **Tina**, 16, who have lived together at the Board of Child Care since 2007. With BCC's help, they are working to reunify with their mother.

When they first arrived, the girls were upset about being separated from their family. Tina was filled with anger and Tasha didn't want to talk to anyone. To make matters worse, Tina and Tasha weren't getting along with each other. Living in the Colesville Group Home gave the sisters the time and resources to work on their relationship with one another and with their family.

The Colesville Home is designed for sisters and brothers in care. Up to eight kids live in the home at one time. Together, they function as a family unit, preparing and eating dinner together, doing homework, going on outings to the mall, movies and park, and participating in therapy sessions.

When she came to BCC, Tasha says, "I was really hard on myself. I felt like being in a group home was my fault, but being here has helped me deal with my situation and not hold everything in. I've learned to move forward."

Tasha has learned how to open up and talk with her mother, and Tina says she is now a lot calmer. The sisters have also learned to get along with each other. "We really learned to pull together and be sisters," Tina says. "We have each other's back." Tasha concurs. "If I don't have anyone else in my court, I know [Tina] is there."

Tasha is now attending the University of Maryland, Eastern Shore, while Tina plans to return to living with her mother, who the sisters say has worked hard to reunify with them and stayed in contact through phone calls and visits. They are excited about returning home, but Tasha notes, "If I would have stayed home, I would not have learned as much. I know things happen for a reason, and I know [living at BCC] happened to make me a better person."



Hope for the Future

When she arrived at the Board of Child Care, **Kendra** was depressed and angry at the world. Since she was small, her life had been a swirl of court hearings and temporary homes.

"I just thought people were evil and were out to get you," she recalls. "I didn't like being around people. I just wanted to be by myself."

When the foster home placement she was living in at age 12 didn't work out, she wound up at the Board of Child Care's Safe Haven shelter. By her second day, she realized the solitary life she craved was not to be. "I had to learn how to deal with people and get along with people," she says. "I had to learn what battles to fight."

And there were many battles. Kendra generated her anger into fights with her peers. BCC's network of staff stepped in to address the issue. They told her

not to let petty things get in her way. They pointed out that she was a natural leader and needed to set an example for others. They pushed her to focus her energy on school and community service.

Kendra realized school was a whole other world and she loved to learn. She earned a place on the honor roll and got involved in Milford Mill Academy's softball and volleyball teams. At the same time Kendra became involved in BCC's spiritual life program and established a connection to God that had never before existed in her life. Last

summer she worked as a camp counselor and started saving money for her future.

Kendra is now 17 and a freshman at Stevenson University, where she is studying social work. Inspired by the lawyer who has represented her since the age of five, Kendra plans to eventually become a lawyer herself for children in the child welfare system.

But she doesn't plan to close the door on BCC just yet. She already has plans to return on her semester breaks.

"My home is 3300 Gaither Road," she says. "There are people who care there."



Program and Service Sites

Board of Child Care of The United Methodist Church, Inc.

Main Administrative Office
3300 Gaither Road
Baltimore, MD 21244 T: 410-922-2100
F: 410-496-5260

Residential Care

Baltimore Campus
3300 Gaither Road
Baltimore, MD 21244 T: 410-922-2100

Transitional Living

Wesley Way
Baltimore Campus
Baltimore, MD 21244 T: 410-922-2100

Nicodemus Group Home

1706 Nicodemus Road
Reisterstown, MD 21136 T: 410-526-7569

Colesville Group Home

54 Randolph Road
Silver Spring, MD 20904 T: 301-384-7179

Hagerstown Group Home

13420 Herman Myers Road
Hagerstown, MD 21742 T: 301-733-7267

Falling Waters, West Virginia Campus

715 Brown Road
Martinsburg, WV 25404 T: 304-274-1234

Strawbridge School

3300 Gaither Road
Baltimore, MD 21244 T: 410-922-2100

Outpatient Mental Health Clinic

8028 Ritchie Highway
Suite 312
Pasadena, MD 21122 T: 410-590-9011

Adoption Services

3300 Gaither Road
Baltimore, MD 21244 T: 410-922-2100

Day Care

Tide Point Early Learning Center
1030 Hull Street
Baltimore, MD 21230 T: 410-234-0471

DC Day Care and Early Education Center

308 15th Street, SE
Washington, DC 20003 T: 202-291-3330

Foster Care

3300 Gaither Road
Baltimore, MD 21244 T: 410-922-2100
308 15th Street, SE
Washington, DC 20003 T: 202-291-3330

Emergency Shelters

Kelso Shelter for Girls
3300 Gaither Road
Baltimore, MD 21244 T: 410-922-2100

Singewald Shelter for Boys

3300 Gaither Road
Baltimore, MD 21244 T: 410-922-2100

Safe Haven

8148 Jumpers Hole Road
Pasadena, MD 21122 T: 410-315-9400

BCC's Auxiliary

They cook and crochet. They fund raise and organize field trips. They provide love and support. The Auxiliary represents the Board of Child Care's most dedicated volunteers. Since 1953, the organization has enriched the lives of BCC children.

More than 3,000 men and women across Maryland belong to the Auxiliary through their local United Methodist churches. When they are not interacting directly with BCC's children, they are working within their individual districts and churches as the voice of BCC, playing the very important role of educating church members about BCC as an outreach ministry. BCC is grateful for their dedication and unconditional love of the children and youth within the agency's care.

During fiscal year 2008, Auxiliary members

- made an afghan for each graduating senior and gave each \$100 in cash;
- assembled 173 Thanksgiving baskets for foster families and other families;
- made 200 Easter baskets for children and youth in the residential and emergency shelter programs;
- baked 27,000 cookies for the children; and
- raised \$1,771 for extra educational resources for BCC through labels and box tops collection programs.

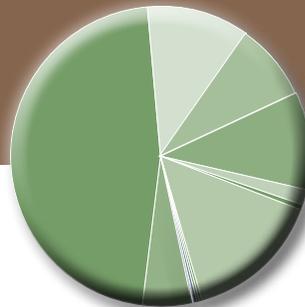


Financial Statements



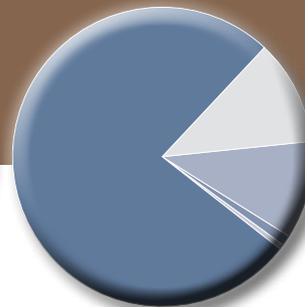
Fiscal Year Ending June 30, 2008

Use of Funds



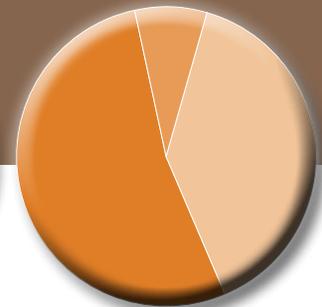
Residential Care	46.61%
Education	11.16%
Shelters	8.20%
Foster Care	10.52%
Mental Health Clinic	1.85%
Adoption	0.46%
Day Care/ Early Education	14.76%
Conference Center/ Challenge Course	0.27%
Title 1	0.34%
Ways to Work	0.30%
Administration	5.54%

Source of Funds



Government Reimbursement	76.65%
Non-Government Revenue	11.17%
Endowment Income	10.55%
Donations	1.21%
Other Income	0.42%

Use of BCC Endowment and Contributions



Subsidy of Government Reimbursable Programs	8%
Subsidy of Non-Government Reimbursable Programs	39%
Depreciation, Amortization and Bond Interest	53%

Operating Revenue

State Government Reimbursement	17,582,973
Non-Government Revenue	3,028,952
Medicaid Reimbursement	3,195,094
Total Program Revenue	23,807,019
Endowment Income	2,859,088
Donations/Contributions	327,698
Other Income	113,224
Total Non-Program Revenue	3,300,010
Total Operating Revenue	27,107,029

Operating Expenses

State Government Reimbursable Programs

Residential Programs	7,791,226
Education	3,024,563
Shelter	2,221,840
DC Foster Care	2,049,601
Treatment Foster Care	801,711
WV Group Home	4,842,996
Title 1	90,866
Outpatient Mental Health Clinic	500,330
Total Reimbursable Expenses	21,323,133

Non-Reimbursable Programs

Adoption	124,407
Day Care/Early Education	4,001,960
Ways to Work	81,750
Conference Center/Challenge Course	74,016
Total Non-Reimbursable Expenses	4,282,133

Total Program Expenses

Total Program Expenses	25,605,266
Overhead	
Management and General	1,237,805
PR/Fundraising	263,958
Total Overhead Expenses	1,501,763

Total Operating Expenses (excluding interest and depreciation)

Total Operating Expenses	27,107,029
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Government Reimbursable Programs

	Reimbursement	Private Funds	Total Revenue
Residential (includes health suite income)	8,387,345	(596,119)	7,791,226
Education	2,517,771	506,792	3,024,563
Shelter	1,681,471	540,369	2,221,840
Traditional Foster Care	2,412,789	(363,188)	2,049,601
Treatment Foster Care	725,939	75,772	801,711
West Virginia Group Home	4,607,096	235,900	4,842,996
Title 1	63,910	26,956	90,866
Outpatient Mental Health Clinic	381,746	118,584	500,330
Total	20,778,067	545,066	21,323,133

Non-Government Reimbursable Programs

Adoption	30,670	93,737	124,407
Day Care and Early Education	2,984,150	1,017,810	4,001,960
Ways to Work		81,750	81,750
Conference Center / Challenge Course	14,132	59,884	74,016
Management and General, PR, and Fundraising		1,501,763	1,501,763
Total	3,028,952	2,754,944	5,783,896
Total	23,807,019	3,300,010	27,107,029

The Board of Child Care has a \$39,280,000 Bond Payable issued through Maryland Health and Higher Education Facility Authority (MHHEFA). Interest expense is excluded from these statements. Principal and interest payments are paid through the Endowment. Depreciation expense is also excluded from these calculations.



BOARD OF CHILD CARE
of The United Methodist Church, Inc.

Interested in learning more about the Board of Child Care's history and how we are helping children and families today? Are you an alumnus interested in reliving old memories with us?

BCC's three-year-old Archive and Welcome Center beautifully showcases the growth of our agency

over the years. Browse our colorful displays about BCC's group living and community-based programs, read profiles of former residents and view videos about the agency. The entire second floor of the building features historic photos, memorabilia and a timeline of events.

Call 410-922-2100 to schedule a visit.

Equal Opportunity at the Board of Child Care

The Board of Child Care is an equal opportunity employer, and does not discriminate on the basis of race, sex, color or natural origin with respect to children and families served or administrative staff.

