



Hope for the future, power in the present.

ANNUAL REPORT 2011

Improving Children's Lives



**BOARD OF CHILD CARE**  
of The United Methodist Church, Inc.



Hope for the future, power in the present.

When the Board of Child Care works in partnership with children’s families and their communities, powerful things happen. We have always operated under a teamwork philosophy, but in fiscal year 2011, we strived to further strengthen our focus on returning residents to family settings and linking them to community resources to give them hope for the future. Our 2011 statistics and list of accomplishments show we successfully achieved this for many youngsters.

In FY 2011, our Maryland group living program—our largest program—maintained an approximate 98 percent occupancy rate, but residents cycled through the program faster than in years past. More than half stayed with us less than 9 months, and 60 percent were discharged to a less restrictive environment. Seventy-three percent were able to identify a family member or significant support person to eventually provide permanency in their lives. In our other programs, including our foster care programs, we successfully facilitated the reunification

of children with their families, matched them to adoptive families, or connected them with the right foster parent to provide love and support.

In better serving children within their communities, we significantly expanded our Alternatives for Youth and Families program to provide services in Maryland’s St. Mary’s, Calvert and Charles counties, reopened a group home facility in Anne Arundel County, and completed construction of our new Caroline County campus to better serve the Eastern Shore.

As we’ve retooled existing programs and opened new ones, the community has continued to stand behind us. As an outreach ministry of the United Methodist Church, we are grateful to the faithful and passionate support of congregations throughout the Baltimore-Washington and Peninsula-Delaware Conferences, particularly during our annual Christmas offerings and back-to-school campaigns.



In turn, we have focused on giving back to the church. This past year,

we provided financial support to the Baltimore-Washington Conference’s new Mission Center, donated to the construction of a new orphan dormitory in Zimbabwe under the Murehwa Mission, and sent staff volunteers to work at summer camp missions for at-risk youth. In the coming year, we plan to send staff to support the BWC’s covenant with the Central Black Soil District in Russia, and within the Peninsula-Delaware Conference we are working to launch a new volunteer Auxiliary.

Thank you for your continued prayers on behalf of the children and families we serve and our work to give them power in their present lives and hope for their future.

*Thomas L. Curcio* *Julie Wernz*

Thomas L. Curcio  
President and CEO

Julie Wernz  
Chair  
Board of Directors



# Improving Children's Lives Through the Power of Family, Community

## The Power of Family

When asked what she likes most about her new mom, the answer for 13-year-old Desire is simple—"She loves me just the way I am."

Desire was placed in foster care at age 2 and hadn't been able to find the right family for her until she entered the Board of Child Care's Treatment Foster Care program. A social worker immediately recognized the preteen was a good match for foster parent Carolyn Peterkin-Ford's home.

Ms. Peterkin-Ford has three biological children who are grown, and she wanted to raise a child again. When she met Desire, she felt the girl was too young to be without a



permanent family. Desire often acted out, had a hard time getting along with others, and struggled to focus and keep up in school, but Ms. Peterkin-Ford recognized all of these issues as treatable. She took her into her home and began helping her heal. In 2011 she adopted her.

In her new home, Desire has experienced going to the movies and dressing up for Halloween for the first time. She enjoys shopping and eating out with her mom. Her three older siblings are strong role models. Her behavior has improved and she is catching up in school. For the first time she feels secure and loved. "I feel I have somebody to count on," Desire says. "I feel happy."

## The Power of Community

The Board of Child Care not only focuses on connecting families, but also connecting youth to supportive community networks. While residing at BCC's transitional Nicodemus Group Home, Lashea, 20, has had the opportunity to participate in community activities, including a new Saturday mentoring program at Epworth United Methodist Chapel.

She has bonded with about 10 women role models in the group who have helped her with spiritual development, self-awareness and life skills. The meetings have made her feel "important and very special. They are doing it for us, and not for themselves," she observes.

Epworth has actively supported BCC's youth over the years, and the mentoring

## Agency Accomplishments in FY 2011

- **The Council on Accreditation** reconfirmed BCC's commitment to excellence and a higher set of standards by reaccrediting BCC for four more years.
- **The Maryland Department of Human Resources** accepted BCC's comprehensive proposal to provide high intensity group homes and therapeutic beds in Baltimore City and in Anne Arundel, Baltimore, Montgomery and Washington counties and in Southern Maryland. In response, staff began moving the group living programs toward becoming more short-term, family-focused and community-integrated to meet new DHR regulations.
- **The Maryland group living programs served 163 children and youth in FY 2011.** Of that number, 51 percent resided with BCC less than 9 months; 60 percent were discharged to a less restrictive environment; 73 percent identified a family member or significant support person to provide permanency in their life; and 88 percent earned high school diplomas or GEDs.
- **Safe Haven**, BCC's former shelter in Pasadena, Md., reopened as a group home for adolescent males, providing an array of services for youth transitioning from more restrictive placements to family placements. Just nine weeks after opening, the home successfully reunified a youth with his family.
- **Construction** was nearly completed on a new campus for boys near Denton, Md., that will help youth stay connected to their families and communities on the Eastern Shore while in residential care.
- **The Falling Waters campus**, serving 101 youth in FY 2011, received high ratings during its licensing and Medicaid review by the West Virginia Department of Health and Human Services, resulting in an overall organizational score of 98.6 percent.
- **The newly acquired, Southern Maryland-based Alternatives for Youth and Families program** of the Board of Child Care saw rapid expansion in youth served and in staff trained and hired. When first acquired, the program was serving 23 youth in the Independent Living Program, Therapeutic Group Homes, and Treatment Foster Care. In FY 2011, these programs served 68 youth. Youth successes included engagement in community activities, graduation from high school, transition to full independence and reunification with family.

# and Hope for the Future



program is the latest example of how the congregation is helping BCC in its role as an outreach ministry of the United Methodist Church.

Lashea (pictured here in pink with the mentors) has lived at BCC for about a year and plans to transition to an independent living program soon and enroll in college. She is nervous about being on her own, but she says the community mentors have helped her feel better prepared. "It has made me think more about how I should live my life."

## The Power of Hope for the Future

For 13 years Avery lived in foster care. At age 18, he decided he wanted to live on his own, but he had no job skills or financial support. He also lacked confidence and was angry at the world. He stood at a dead end.

Placement at the Board of Child Care turned out to be the answer for him. Within less than a year of living on BCC's residential Baltimore campus, he enrolled in a job training program at the Community College of Baltimore County (CCBC) and earned six professional certificates in the field of construction. BCC staff encouraged him to study and



do well and transported him to class. Now he knows he can achieve goals. "I'm proud of myself," Avery says.

With his newly written resume, Avery is applying for construction jobs, apprenticeship programs, and a master carpentry class. He plans to enter an independent living program soon.

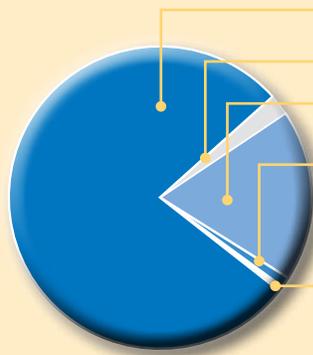
He has reconnected with his mother and wants to make her proud. Avery also wants to be a better person than his father, whom he never knew. "I want to be a wonderful father to my kids and husband to my wife, and be there for my family."

- **Strawbridge School**, serving 119 youth in FY 2011, added regular education to its Type I program, opening the door for the school to serve youth on the residential campus needing more structured placement. Baltimore campus residents also began participating in a new GED preparation program, as well as culinary arts and life skills instruction at the school.
- **The total number of children served by the DC Early Childhood Education Center** increased from 77 in FY 2010, to 94 in FY 2011. The Center continued for a second year to partner with the DC Department of Mental Health's Healthy Futures Program to refer children in need of extra services to address developmental delays or behavior issues.
- **The Outpatient Mental Health Clinic** in Pasadena, Md., served 164 clients in FY 2011. Forty-two percent of children and youth increased their abilities and involvement in school, health, job performance, and community and family relationships. Ninety percent of clients kept their psychiatric appointments and 82 percent kept their therapy appointments.
- **The DC Foster Care program**, serving 97 children and youth in FY 2011, continued to successfully reunify children and youth with their kin and birth parents and performed above the benchmark for successful adoptions.
- **The Baltimore-based Treatment Foster Care program** served 37 children and youth in FY 2011. Successes included five youth reunified with their families; six youth discharged to independent living settings; the transition of one youth to a pre-adoptive family closer to her home jurisdiction in Southern Maryland; and two youth who left the program but continued to work with BCC and their former foster parents for additional support during transition to independence.
- **BCC's Adoption Services Program** conducted eight home studies, provided post-placement services to 15 families, and handled five search and reunion cases. The Adoption Search, Contact and Reunion Specialist continued to improve the work of search and reunion statewide by partnering with Maryland's DHR to update and revise their Confidential Intermediary Manual, as well as testify in Annapolis on proposed bills related to the field.

# Financial Statements

Fiscal Year Ending June 30, 2011

## SOURCE OF FUNDS



Government Reimbursement	77.87%
Non-Government Revenue	2.33%
Endowment Income	18.35%
Donations	1.07%
Other Income	0.39%

## USE OF FUNDS



Residential Care	55.61%
Education	13.76%
Shelters	4.28%
Foster Care	13.88%
Mental Health Clinic	1.43%
Adoption	0.28%
Day Care/Early Education	2.87%
Conference Center/Challenge Course	0.19%
Title 1	0.31%
Ways to Work	0.59%
Administration	6.81%

## OPERATING REVENUE

State Government Reimbursement	20,593,830
Non-Government Revenue	711,487
Medicaid Reimbursement	3,157,202
<b>Total Program Revenue</b>	<b>24,462,519</b>
Endowment Income	5,595,706
Donations/Contributions	325,180
Other Income	118,448
<b>Total Non-Program Revenue</b>	<b>6,039,334</b>
<b>Total Operating Revenue</b>	<b>30,501,853</b>

## OPERATING EXPENSES

<b>State Government Reimbursable Programs</b>	
Residential Programs	11,003,253
Education	4,197,798
Shelter	1,305,200
DC Foster Care	2,308,409
Treatment Foster Care	1,924,312
WV Group Home	5,959,695
Title 1	95,083
Outpatient Mental Health Clinic	435,635
<b>Total Reimbursable Expenses</b>	<b>27,229,385</b>
<b>Non-Reimbursable Programs</b>	
Adoption	84,646
Day Care/Early Education	874,210
Ways to Work	180,216
Conference Center/Challenge Course	57,595
<b>Total Non-Reimbursable Expenses</b>	<b>1,196,667</b>
<b>Total Program Expenses</b>	<b>28,426,052</b>
<b>Overhead</b>	
Management and General	1,693,840
PR/Fundraising	381,961
<b>Total Overhead Expenses</b>	<b>2,075,801</b>
<b>Total Operating Expenses</b> (excluding interest and depreciation)	<b>30,501,853</b>

## GOVERNMENT REIMBURSABLE PROGRAMS

	Reimbursement	Private Funds	Total Revenue
Residential (includes health suite income)	9,950,481	1,052,772	11,003,253
Education	4,573,174	(375,376)	4,197,798
Shelter	1,163,435	141,765	1,305,200
Traditional Foster Care	1,798,574	509,835	2,308,409
Treatment Foster Care	1,286,642	637,670	1,924,312
West Virginia Group Home	4,535,299	1,424,396	5,959,695
Title 1	89,300	5,783	95,083
Outpatient Mental Health Clinic	354,127	81,508	435,635
	<b>23,751,032</b>	<b>3,478,353</b>	<b>27,229,385</b>

## NON-GOVERNMENT REIMBURSABLE PROGRAMS

Adoption	14,340	70,306	84,646
Day Care and Early Education	685,320	188,890	874,210
Ways to Work	60	180,156	180,216
Conference Center / Challenge Course	11,767	45,828	57,595
Management and General, PR, and Fundraising		2,075,801	2,075,801
	<b>711,487</b>	<b>2,560,981</b>	<b>3,272,468</b>
<b>Total</b>	<b>24,462,519</b>	<b>6,039,334</b>	<b>30,501,853</b>

The Board of Child Care has a \$39,280,000 Bond Payable issued through Maryland Health and Higher Education Facility Authority (MHHEFA). Interest expense is excluded from these statements. Principal and interest payments are paid through the Endowment. Depreciation expense is also excluded from these calculations.

## Board of Directors

**Bishop John R. Schol**  
*Baltimore-Washington Conference*

**Bishop Peggy A. Johnson**  
*Peninsula-Delaware Conference*

**Thomas L. Curcio**  
*President and CEO*

**Julie Wernz**  
*Chairperson*

**Gordon Fronk, Esq.**  
*Vice Chairperson*

**Jan Hayden**  
*Secretary*

**Barlow T. Savidge**  
*Treasurer*

**Rev. Earle N. Baker**  
**David Daughaday**  
**Arnold Holz**  
**James O. Mathis**  
**Lynda McDonald**  
**Georgeann Nedwell**  
**Rev. Dr. Stacey Nickerson**  
**Sally Ransom Knecht**  
**Terrence Sawyer, Esq.**  
**Davis Sherman, Esq.**  
**Rev. David W. Simpson**  
**Rev. Dr. John C. Warren**

**Guy Everhart**  
*Auxiliary President*

*Ex-Officio*  
**Rev. Dr. C. Anthony Hunt**  
*Bishop Schol's Representative*

**Rev. Gary L. Moore**  
*Bishop Johnson's Representative*

*Emeritus*  
**Richard Adams**  
**Ted M. Jackson**  
**Arthur R. Ransom, Jr.**

## Administration

**Thomas L. Curcio, MSW, MSS**  
*President and CEO*

**Sharon P. Kistler, LCSW-C**  
*Associate Executive Director*

**Susan G. Larson, MD, MPA**  
*Medical Director*

**James E. Buckley, MBA, CPA**  
*Chief Financial Officer*

**Nicole E. Smith, LGSW**  
*Chief Operating Officer*  
*Residential Programs*

**Monte Ephraim, LCSW-C**  
*Assistant Executive Director*  
*Alternatives for Youth and Families*

**Jeff Krystofiak, MSW**  
*Director of Campus Life*  
*West Virginia Operations*

**Jackie Columbia, LCSW**  
*Director of Clinical and Community Services*  
*West Virginia Operations*

**Kelly Berger, LGSW**  
*Director of Admissions*

**Angela Chambers, Ed.D**  
*Director of Education*



**BOARD OF CHILD CARE**  
*of The United Methodist Church, Inc.*

3300 Gaither Road  
Baltimore MD 21244



Nonprofit Org.  
U.S. Postage  
**PAID**  
Baltimore MD  
Permit No. 7499

### Equal Opportunity at the Board of Child Care

The Board of Child Care is an equal opportunity employer, and does not discriminate on the basis of race, sex, color or natural origin with respect to children and families served or administrative staff.

## Our Mission

The Board of Child Care's mission as an outreach ministry of The United Methodist Church is to serve children and families who require physical, emotional, behavioral and social support. Through residential and community-based services, the agency will endeavor to provide a safe, healthy, and caring environment that seeks to sustain children and families by fostering self-esteem, respect for the community, a sense of purpose, and life skills needed to achieve their highest potential.

## Programs

- Foster care
- Therapeutic group homes
- Independent living
- Special education
- Day care and early education
- Therapeutic counseling for children and families
- Adoption services

## How Can You Help?

- Become a foster or respite foster parent.
- Join our volunteer Auxiliary.
- Make a donation.
- Sign up for our e-newsletter and forward our good news on to a friend.

You can learn more about all of these activities at [www.boardofchildcare.org](http://www.boardofchildcare.org), or by calling **410-922-2100**, or emailing [info@boardofchildcare.org](mailto:info@boardofchildcare.org). Thank you for your support!